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<th>NCURA Host Institutions</th>
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<tr>
<td>Auburn University</td>
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<td>Cambridge, Massachusetts</td>
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<td>Louisiana</td>
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<td>Wilmington, North Carolina</td>
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<td>Rochester, New York</td>
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<td>Odense</td>
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<td>Portland, Maine</td>
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<tr>
<td>Knoxville, Tennessee</td>
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The following institutions are also available through our partnership with SARIMA (Southern Africa Research and Innovation Management Association). Please note that this list will be updated in the near future. Please contact Jesse Szeto at szeto@ncura.edu if you have any questions or interest in institutions in southern Africa.

<table>
<thead>
<tr>
<th>SARIMA Host Institutions¹</th>
<th>City</th>
<th>Country</th>
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<tbody>
<tr>
<td>41. Cape Peninsula University of Technology</td>
<td>Bellville</td>
<td>South Africa</td>
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<tr>
<td>42. Stellenbosch University</td>
<td>Stellenbosch</td>
<td>South Africa</td>
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<tr>
<td>43. University of the Witwatersrand</td>
<td>Johannesburg</td>
<td>South Africa</td>
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The following institutions are also available through our partnership with EARMA (European Association of Research Managers and Administrators):

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<thead>
<tr>
<th>EARMA Host Institutions²</th>
<th>Country</th>
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<tbody>
<tr>
<td>44. AGAUR Agència de Gestió d’Ajuts Universitaris i de Recerca</td>
<td>Spain</td>
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<tr>
<td>45. Centre de Recherche Public - Gabriel Lippmann</td>
<td>Luxembourg</td>
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<tr>
<td>46. CERN-European Organization for Nuclear Research</td>
<td>Switzerland</td>
</tr>
<tr>
<td>47. Chalmers University of Technology</td>
<td>Sweden</td>
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<tr>
<td>48. Copenhagen Business School</td>
<td>Denmark</td>
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<tr>
<td>49. Croatian Science Foundation</td>
<td>Croatia</td>
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<tr>
<td>50. Deutsches Zentrum fuer Luft- und Raumfahrt e.V.</td>
<td>Germany</td>
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<tr>
<td>51. Dublin City University</td>
<td>Ireland</td>
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<tr>
<td>52. Dublin Institute of Technology</td>
<td>Ireland</td>
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<tr>
<td>53. Erasmus University Rotterdam</td>
<td>Netherlands</td>
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<tr>
<td>54. ETH Zurich</td>
<td>Switzerland</td>
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<tr>
<td>55. eurelations AG</td>
<td>Switzerland</td>
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<tr>
<td>56. Europa Media Non-Profit Ltd</td>
<td>Hungary</td>
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<tr>
<td>57. Fundação Champalimaud</td>
<td>Portugal</td>
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<tr>
<td>58. Fundació Privada Barcelona Digital Centre Tecnològic</td>
<td>Spain</td>
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<tr>
<td>59. Hanze University Groningen</td>
<td>Netherlands</td>
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<tr>
<td>60. HiOA - NOVA</td>
<td>Norway</td>
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¹ Please see these institutions’ respective websites for additional information
² Please see these institutions’ respective websites for additional information
<table>
<thead>
<tr>
<th>EARMA Host Institutions</th>
<th>Country</th>
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<tbody>
<tr>
<td>61. Hogeschool van Arnhem en Nijmegen</td>
<td>Netherlands</td>
</tr>
<tr>
<td>62. ICEarma, the Icelandic association of research managers</td>
<td>Iceland</td>
</tr>
<tr>
<td>63. Institute of Marine Research</td>
<td>Norway</td>
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<tr>
<td>64. IT University of Copenhagen</td>
<td>Denmark</td>
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<tr>
<td>65. KAUST</td>
<td>Saudi Arabia</td>
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<tr>
<td>66. Kungliga Tekniska Högskolan /KTH/</td>
<td>Sweden</td>
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<tr>
<td>67. Loughborough University</td>
<td>United Kingdom</td>
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<tr>
<td>68. Luleå University of Technology</td>
<td>Sweden</td>
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<tr>
<td>69. Lunds Universitet</td>
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<tr>
<td>70. Maelardalen University</td>
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<tr>
<td>71. Medical University of Graz</td>
<td>Austria</td>
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<tr>
<td>72. Moscow State Technical University of Radioengineering, Electronics and Automation</td>
<td>Russian Federation</td>
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<tr>
<td>73. MTT Agrifood Research Finland</td>
<td>Finland</td>
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<tr>
<td>74. National University of Ireland, Galway</td>
<td>Ireland</td>
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<tr>
<td>75. Norwegian University of Science &amp; Technology (NTNU)</td>
<td>Norway</td>
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<tr>
<td>76. Philips Electronics Nederland B.V. Research</td>
<td>Netherlands</td>
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<tr>
<td>77. Polish Academy of Sciences - Institute of Fundamental Technological Research</td>
<td>Poland</td>
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<tr>
<td>78. Politecnico di Milano</td>
<td>Italy</td>
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<tr>
<td>79. Prince Leopold Institute of Tropical Medicine</td>
<td>Belgium</td>
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<tr>
<td>80. Secretariat of the Hungarian Academy of Sciences</td>
<td>Hungary</td>
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<tr>
<td>81. Stockholms Universitet</td>
<td>Sweden</td>
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<tr>
<td>82. Swedish University of Agricultural Sciences</td>
<td>Sweden</td>
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<tr>
<td>83. Tampere University of Technology</td>
<td>Finland</td>
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<tr>
<td>84. Technical University of Denmark</td>
<td>Denmark</td>
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<tr>
<td>85. Technische Universiteit Delft</td>
<td>Netherlands</td>
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<tr>
<td>86. The University of Manchester</td>
<td>United Kingdom</td>
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<tr>
<td>87. Thomson Reuters</td>
<td>United States</td>
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<tr>
<td>88. UMEA University</td>
<td>Sweden</td>
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<tr>
<td>89. Universita Cattolica del Sacro Cuore</td>
<td>Italy</td>
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<tr>
<td>90. Università degli Studi di Macerata</td>
<td>Italy</td>
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<tr>
<td>91. Università di Bologna</td>
<td>Italy</td>
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<tr>
<td>92. Université Paris Diderot - Paris</td>
<td>France</td>
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<tr>
<td>93. University College Dublin</td>
<td>Ireland</td>
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<tr>
<td>94. University of Amsterdam</td>
<td>Netherlands</td>
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<td>95. University of Bergen</td>
<td>Norway</td>
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<td>96. University of Copenhagen</td>
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<tr>
<td>97. University of Cyprus</td>
<td>Cyprus</td>
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Auburn University, Auburn, Alabama (USA)

Auburn University was established in 1856 as the East Alabama Male College, 20 years after the city of Auburn's founding. In 1872, under the Morrill Act, the school became the first land-grant college in the South and was renamed the Agricultural and Mechanical College of Alabama. In 1899 the name again was changed, to the Alabama Polytechnic Institute. Finally, in 1960 the name of the school was changed to Auburn University, a title more in keeping with its location, and expressing the varied academic programs and larger curriculum of a major university.

Today, Auburn is one of the few universities to carry the torch as a land, sea and space grant university. Our students can choose from more than 140 degree options in 13 schools and colleges at the undergraduate, graduate and professional levels. Auburn University has developed into one of the largest universities in the South, remaining in the educational forefront with its traditional blend of arts and applied science, and changing with the needs of today while living with a respect for the traditions and spirit that are Auburn.

About Auburn University

Research, a cornerstone of Auburn University’s tripartite mission, impacts the quality of our instruction, outreach and service endeavors. Research at Auburn today provides a portal to discovering new knowledge, advancing scholarship, and propelling economic development. The breadth of research activities across Auburn influences and enriches the lives of the citizens of the state of Alabama, the nation and the world.
The Office of the Vice President for Research (OVPR) fosters and promotes the research enterprise and scholarly activity at Auburn by ensuring that faculty, staff and students receive the assistance and support necessary to engage in a wide range of research activities. The OVPR offers essential and strategic expertise to support all aspects of sponsored activities including research compliance, proposal development and pre-award services, interdisciplinary and new program development, and guidance on conceptualizing and protection of intellectual property.

**Auburn University Research**

**THE CITY OF AUBURN**

Auburn is a small, friendly university town located on the beautiful plains of eastern Alabama, about 50 miles east of Montgomery, Alabama's capital, and 115 miles southwest of Atlanta, Georgia. Other nearby cities are Birmingham (110 miles northwest) and Columbus, Georgia (35 miles east). The Gulf Coast of Florida is about four hours away by car. Auburn enjoys a warm and sunny climate with mild winters. It has excellent health and recreational facilities and a low crime rate.

Auburn has a population just over 40,000 and has the feel of a small town with everything you would expect from a major city, except for the traffic. Auburn is a bike-friendly town with bike lanes around the University.

**City of Auburn**  
**Auburn**  
**Chamber of**  
**Commerce**  
**Auburn-**  
**Opelika**  
**Tourism**  
**Bureau**

**Broad Institute of MIT & Harvard, Cambridge, Massachusetts (USA)**

The Eli and Edythe L. Broad Institute of Harvard and MIT is founded on two core beliefs:

1. This generation has a historic opportunity and responsibility to transform medicine by using systematic approaches in the biological sciences to dramatically accelerate the understanding and treatment of disease.
2. To fulfill this mission, we need new kinds of research institutions, with a deeply collaborative spirit across disciplines and organizations, and having the capacity to tackle ambitious challenges.
The Broad Institute is essentially an "experiment" in a new way of doing science, empowering this generation of researchers to:

- Act nimbly. Encouraging creativity often means moving quickly, and taking risks on new approaches and structures that often defy conventional wisdom.
- Work boldly. Meeting the biomedical challenges of this generation requires the capacity to mount projects at any scale — from a single individual to teams of hundreds of scientists.
- Share openly. Seizing scientific opportunities requires creating methods, tools and massive data sets — and making them available to the entire scientific community to rapidly accelerate biomedical advancement.
- Reach globally. Biomedicine should address the medical challenges of the entire world, not just advanced economies, and include scientists in developing countries as equal partners whose knowledge and experience are critical to driving progress.

The Broad Institute brings together a diverse group of individuals from across its partner institutions — Undergraduate and graduate students, postdoctoral fellows, professional scientists, administrative professionals, and academic faculty.

The culture and environment at the Broad is designed to encourage creativity and to engage all participants, regardless of role or seniority, in the mission of the Institute. Within this setting, researchers are empowered — Both intellectually and technically — to confront even the most difficult biomedical challenges.

The Institute's organization is unique among biomedical research institutions. It encompasses three types of organizational units: core member laboratories, programs and platforms. Scientists within these units work closely together — and with other collaborators around the world — to tackle critical problems in human biology and disease.

Areas of Focus

The Broad Institute is committed to meeting the most critical challenges in biology and medicine. Broad scientists pursue a wide variety of projects that cut across scientific disciplines and institutions. Collectively, these projects aim to:

- Assemble a complete picture of the molecular components of life.
- Define the biological circuits that underlie cellular responses.
- Uncover the molecular basis of major inherited diseases.
- Unearth all the mutations that underlie different cancer types.
- Discover the molecular basis of major infectious diseases.
- Transform the process of therapeutic discovery and development
Columbia University School of Nursing, New York, NY (USA)

Columbia University in the City of New York as founded in 1754 as King’s College by royal charter of King George II of England. It is the oldest institution of higher learning in the state of New York and the fifth oldest in the United States. Columbia University is committed to education for excellence - a phrase that embraces superior teaching and the advancement of knowledge through research, preeminence in the professions, and leadership in community and national affairs.

The University’s position as a private institution, its location in the Morningside Heights and Washington Heights areas of Manhattan; its 3,500 faculty, 7,500 undergraduate and 17,800 graduate, professional, and medical students; and its reputation provide the basis for this diversified, yet singular, educational purpose. The main campus occupies 32.6 acres on Morningside Heights on the upper west side of Manhattan. Two miles to the north is Columbia University Medical Center (CUMC) which opened in 1928 and shares with NewYork-Presbyterian Hospital a 20-acre campus in the Washington Heights neighborhood of northern Manhattan overlooking the Hudson River.

The CUMC campus, comprised of four schools (College of Physicians & Surgeons, Mailman School of Public Health, College of Dental Medicine, and School of Nursing) with over 6,500 full-time faculty, is research intensive with external grant support in the range of $400 million, primarily in the form of grants and contracts from the National Institutes of Health (NIH). Established in 1892, Columbia University School of Nursing (CUSON), the host department at CUMC, is among the world’s leading centers of nursing education, research, and practice, preparing its students to excel as clinicians, researchers, and nurse leaders in a rapidly evolving health care system. Nearly 12,000 nurses have graduated since CUSON opened, and it is one of only eight schools in the nation associated with a major academic medical center. It is consistently among the largest recipients of NIH funding on a per capita basis among nursing schools, and it is the only school of nursing designated a World Health Organization Center for the International Nursing Development of Advanced Practice. Among its 74 full-time faculty members, eight are Fellows in the American Academy of Nursing, 11 are Fellows of the New York Academy of Medicine, and five are members of the Institute of Medicine.

The School’s strong commitment to research is evidenced by its 48 doctorally prepared faculty members, 40 active research grants with current fiscal year budgets totaling nearly $5 million, 14 NIH-funded pre-doctoral and post-doctoral fellows, and federally-funded training grants in biomedical informatics, infection prevention, and comparative and cost-effectiveness research. CUSON has two key research administration offices: the Grants Management Office (GMO) and the Office of Scholarship & Research Development (OSR). The GMO team provides research administration support to all faculty and graduate students for all aspects of sponsored research including submission, award management, and closeout while the OSR provides resources to assist faculty and doctoral students who are preparing applications for external research funding, including assistance with grant writing and editing, statistical assistance, research design, analysis, peer review of draft proposals. The range of research interests at CUSON is reflected by its

For more information, please see: https://www.broadinstitute.org
academic research centers and offices: the Center for Children and Families, the Office of Global Initiatives, the Center for Health Policy, the Center for Evidenced-Based Practice in the Underserved, and the Center for Interdisciplinary Research to Prevent Infections. An NCURA Global Fellow hosted by Columbia University will have a unique opportunity to experience world-class research administration at the central, departmental, and divisional level within a multi-faceted, ivy league institution situated in the heart of the ‘melting pot’ of the United States. In particular, the Global Fellow hosted by CUSON will have the opportunity to work with the school’s Office of Global Initiatives which just received a three-year grant from the Columbia University President’s Global Innovation Fund to establish a nursing research agenda with the University’s Global Centers in Amman, Jordan and Nairobi, Kenya.

In addition to the resources at CUSON and based on the fellow’s needs and interests, the fellow will have the opportunity to meet with staff members in the following offices:

- **Sponsored Projects Administration (SPA)** - Serves as a central resource to support the research community at Columbia University by reviewing and submitting proposals, negotiating and accepting awards, communicating with funding agencies and reporting.
- **Sponsored Projects Finance (SPF)** - Provides post-award financial administration support services for sponsored programs such as the submission of financial status reports to sponsors, billing of sponsors, collection of payment from sponsors, and application of cash to projects upon receipt.
- **Research Compliance and Training** - Ensures that Columbia faculty and staff are in compliance with the complex web of regulatory requirements that govern research and provides regular training to faculty and staff.
- **Institutional Review Boards, Human Subjects Research Office (IRB)** – Works with faculty and staff to ensure that all human research studies conducted by Columbia faculty, employees, and staff are conducted ethically and in a manner that promotes the protection of participants in research.
- **Institutional Animal Care and Use Committee (IACUC)** - Provides guidance to the scientific community in fulfilling the obligation to conduct animal research with the highest scientific, humane and ethical principles.
- **Office of Postdoctoral Affairs** - Serves the needs of the University’s Postdoctoral Research Scientists, Scholars, and Fellows. OPA is responsible for numerous activities that involve the education, training, and support for all University Postdocs.
- **Clinical Trials Office** – Is the main administrative arm of the clinical research for CUMC and NewYork Presbyterian Hospital.
- **Columbia Technology Ventures** - Facilitates the translation of academic research into practical applications, for the benefit of society on a local, national and global basis.

**Eastern Washington University, Cheney, WA (USA)**

Eastern Washington University is a regional comprehensive public university with 13,000 students situated about 15 miles from Washington State’s second largest city, Spokane. EWU is now the
fastest growing public institution in the state. The university is surrounded by outdoor recreation opportunities such as ski resorts, lakes, and rivers. EWU is the only university in the nation with a research facility in a national wildlife refuge.

The EWU Office of Grant and Research Development provides resources to university staff and faculty submitting proposals for external funding, including proposal and budget development and grant writing workshops. Additionally, the Grants Office administers grants and contracts from agencies that include the National Science Foundation, the National Institutes of Health, and the United States Army Medical Research Acquisition Activity, and provides regulatory compliance in areas of human research protections, animal care and use, the responsible conduct of research, and intellectual property. The Grants Office will act as host to the Fellow, providing a structured program that will enable the Fellow to learn about research administration including pre award and post award functions and the principal areas of regulatory compliance and connecting him/her to opportunities for cultural exchange and networking. In addition, the Grants Office will arrange for the Fellow to meet with the sponsored program staff of other universities in the area including Gonzaga University, Whitworth University, and Washington State University —Spokane.

ETH/University of Zurich, Zurich (Switzerland)

EU GrantsAccess is an office providing information and advice for national and international researchers who already live or work in Switzerland, who are looking for an opportunity to conduct a scientific career in Switzerland or who are interested in moving to another country to do so.

EU GrantsAccess is a joint office of the Swiss Federal Institute of Technology, ETH Zurich, and University of Zurich. The office supports researchers in submitting and managing proposals for European Research Projects (Framework 7 and Horizon 2020) as well as other international Research Funding Opportunities like NIH etc. Website: [http://grantsaccess.ethz.ch/](http://grantsaccess.ethz.ch/)

GNS Science, Lower Hutt (New Zealand)

GNS Science, Te Pū Ao, is New Zealand’s leading provider of Earth, geoscience and isotope research and consultancy services. For 150 years we have demonstrated scientific excellence in a country that straddles two tectonic plates, where earthquakes were first associated with geological faulting, and whose first Nobel Laureate, Ernest Rutherford, saw that radioactive isotopes could be used for geological dating. GNS Science continues to meet New Zealand’s need to discover and understand earth processes and materials. Our purpose is to understand natural Earth system processes and resources, and to translate these into economic, environmental and social benefits. We are a research institute operating as a limited liability company owned by the New Zealand government, with an independent Board of Directors. Our 150-year heritage began in 1865 with the New Zealand Geological Survey. We have over 390 staff located in Wellington (75%), Taupo (20%), and Dunedin (5%) with over 80% of our staff directly involved in science. Our revenue is generated from (1) contestable bidding and negotiation for public-good research contracts from the New Zealand Government; and (2) consultancy, product development, and laboratory services for the public and private sectors. The Research Office at GNS Science supports science staff in pre- and post-award services, and research management, administration and compliance. [www.gns.cri.nz](http://www.gns.cri.nz)
Indiana State University, Terre Haute, Indiana (USA)

Indiana State University (ISU) is a public, regional university located in Terre Haute, Indiana. ISU offers more than 100 different majors and offers programs at the bachelors, masters and doctoral levels. ISU was chartered in 1865 as Indiana State Normal School, to prepare teachers for the state of Indiana. Almost 150 years later, ISU has five academic colleges: Bayh College of Education, Scott College of Business, College of Technology, College of Arts and Sciences and the College of Nursing, Health and Human Services. In 2014, ISU was once again named #1 in Community Service by the Washington Monthly. ISU is classified in the Carnegie Classification System as a doctoral research institution and received $17 million in sponsored programs during the 2014 fiscal year.

Lappeenranta University of Technology, Lappeenranta (Finland)

LUT is an agile, international science university—a pioneer in combining technology and business ever since 1969. Our strategic focus areas are green energy and technology, sustainable value creation and our role as an international hub of Russian relations. LUT’s operation is solution-focused and characterized by "open your mind" thinking: crossing boundaries open-mindedly, together.

Northeastern University of Technology, Boston, Massachusetts (USA)

Founded in 1898, Northeastern is a global, experiential, research university built on a tradition of engagement with the world, creating a distinctive approach to education and research. The university offers a comprehensive range of undergraduate and graduate programs leading to degrees through the doctorate in nine colleges and schools, and select advanced degrees at graduate campuses in Charlotte, North Carolina, and Seattle.

Northeastern's faculty scholars pursue use-inspired, interdisciplinary research with a focus on discovering solutions to global challenges in health, security, and sustainability. Our advances in cybersecurity, drug discovery and delivery, healthcare delivery and policy, infrastructure resilience, and urban sustainability are characterized by global collaborations with industry, government, and other academic institutions. The university is home to more than 30 federally funded research centers and averages $105 million in annual research awards.

The University is located in the heart of Boston, Mass, USA. Our location makes it optimal for any perspective fellow to visit the University and explore the city.
As a participant of NCURA's Global Fellowship Program, you will meet personnel from all of Research Administration and Finance, the University's central administration office as well as meet administrators from the University administration community. The Program may be designed to meet the interests of the fellow, and could include a visit to a nearby University in the Greater Boston area.

Miami University, Oxford, Ohio (USA)

Recognized as one of the most outstanding undergraduate institutions in the country, Miami
University is a public university located in Oxford, Ohio. Founded in 1809, Miami has built its success through an unwavering commitment to liberal arts education and through the active engagement of its students in both curricular and co-curricular life. With an undergraduate student body of 16,000, Miami effectively combines a wide range of strong academic programs with the personal attention ordinarily found only at much smaller institutions. In addition to the numerous opportunities for undergraduate students to gain practical, hands-on experience, Miami offers 14 doctoral programs and more than 50 master’s programs. The graduate programs at Miami have been designed to support the institution’s goal of providing outstanding academic quality and ample opportunities for students to engage in research and scholarly activities.

With a funding portfolio made up of nearly 75% research awards from Federal, state, corporate and industry partners, Miami students are regularly engaged in mentored research and scholarly activity. In addition, Miami consistently ranks among the top universities in the nation for the number of students studying abroad, including study at our Luxembourg campus.

And if our unusually strong commitment to undergraduate teaching and research aren’t enough, our ample opportunities to engage in mentored research, our commitment to diversity and emphasis on study abroad, and our excellent graduation and retention rates combined with Miami’s picturesque campus, make Miami a welcoming place to learn, to grow, and to call home.

**Montana State University, Bozeman, Montana (USA)**

Founded in 1893 in the scenic Gallatin Valley just north of Yellowstone National Park, Montana State University (MSU) is a land grant university with an enrollment of over 13,000 students, including nearly 2,000 graduate students. MSU is classified as one of 108 U.S. Research Universities (very high research activity) by the Carnegie Foundation. Eight colleges are located within the university with major research focused in Chemistry/Biochemistry, Immunology and Infectious Diseases, Physics, Engineering, Agriculture, Nursing and Health and Human Development. In addition, many centers and institutes such as the Western Transportation Institute, Energy Research Institute and the Institute on Ecosystems can be found on our campus.

MSU’s research expenditures are approximately $100 million per year, with 1,000 proposals submitted by over 400 grant active faculty members. Since the majority of our funding (over 80%) comes from the federal government, we can provide instruction on working with a wide variety of federal sponsors such as the National Institutes of Health, National Science Foundation, U.S. Department of Agriculture, Department of Defense, NASA and Department of Energy.

The Office of Sponsored Programs is a fully integrated pre and post award office that is responsible for almost all aspects of research administration and will serve as the host office for the NCURA Fellow. We will offer a comprehensive program that will cover identification of funding opportunities, proposal submission, budget development, grant setup/administration, cash management, Facilities and Administrative rate calculation, technology transfer, cost sharing, research compliance, subcontracts, training faculty and departmental personnel and grant closeout.
Fellows would visit several of our labs, which could include our Subzero Science and Engineering Facility, mobile dinosaur lab and one of our Agriculture Experiment Stations located in the state.

Bozeman, Montana is a beautiful western town of 70,000 people that is a two hour drive to Yellowstone National Park and a five hour drive to Glacier National Park. It would be an ideal opportunity for a Fellow looking to experience a rural outdoor environment in the 4th largest state in the U.S. but with a population less than one million. Cultural experiences could include Shakespeare in the Parks, local symphony performances, university guest lectures and the annual Sweet Pea summer arts and music festival.

Visit our website at: www.montana.edu.

**Peking University, Beijing (China)**

Peking University is a comprehensive and national key university. The campus is situated at Haidian District in the western suburb of Beijing, with a total area of 2,743,532 square metres. It stands near to the Yuanmingyuan Garden and the Summer Palace. Peking University has become a center for teaching and research and a university of a new type, embracing diverse branches of learning such as basic and applied sciences, social sciences and the humanities, and sciences of medicine, management, and education. The Office of Scientific Research (OSR) is situated to the west of Weiming Lake at Peking University. The OSR has 6 divisions, including the Division for General Affairs, the Division for Basic Research Programs, the Division for Strategic Initiatives, the Division for Overseas Projects, the Division for Institution Affairs, and the Division for Intellectual Property Management. The mission of the OSR is to serve and manage scientific and applied science research on campus, to promote the development of scientific research, and to further create a favorable environment for the investigators of PKU.

**Pennsylvania State University, State College, Pennsylvania (USA)**

A land-grant institution found in 1855, today the Pennsylvania State University has twenty-four campuses; 17,000 faculty and staff; and nearly 100,000 (including World Campus). Penn State is ranked at No. 46 for 2014 in the Center• for World University Rankings. Penn State has a very robust and broad-based research portfolio. Granted the highest rating for research universities by the Carnegie Foundation, Penn State has award-winning faculty and state-of-the-art facilities. Penn State is second among all U.S. institutions for most fields in the top 10 in research rankings, and achieved a number one ranking in Materials. Penn State is also well-known for its College of Agriculture. Last year Penn State's Office of the Vice President for Research was responsible for facilitating the $813 million enterprise by working with a broad range of units across the University. Prospective Fellows would have the opportunity to learn through Penn State's Office of Sponsored Programs how research activities are supported by all the various offices within the university including the Office of Technology Management, Office of Risk Management, Global Programs, and Research Accounting. Located in State College, PA, a small rural town consistently named one of the best college towns in the U.S., Penn State is an easy (3-4 hour) drive from all of the Eastern U.S.'s major cities.
**Ozygen University, Istanbul (Turkey)**

Ozygen is a research intensive foundation university located in Istanbul, Turkey. Ozygen has a student body of around 4000, consisting of 500 graduate students. It has 200 faculty members (70% of them got their PhDs from USA) and organized into 5 faculties (Social Sciences, Law, Engineering, Economics and Administrative Science, Architecture and Design), 2 Schools (Aviation and Applied Sciences) and 5 research centers which describe broad expertise represented at Ozyegin; Electrical & Electronics, Industrial, Mechanical, and Civil Engineering; Natural and Mathematical Sciences; Computer Science; and Management.

In 2012, 2013 and 2014, Ozyegin ranks in the top ten of "Most Entrepreneurial and Innovative Universities" ranking list in Turkey. As a 7 year-old university, Ozyegin's research portfolio amounts to about $15 million dollars, around 40% of which comes from the European Union. The remainder comes from a combination of Turkish government and private commercial. Ozyegin is in the top three universities, which received the highest number of European Union grants per faculty member of Turkey. Ozyegin will provide a structured program that assists the fellow in learning about EU research programs (Horizon 2020) administration by arranging meetings with appropriate staff.

Ozyegin Technology Transfer Office will provide an office space for the fellow. We will provide a desk, laptop, printing access and network access for the fellow. The fellow will meet with the TTO staff, provost, deans, directors of the research centers and faculty members to experience the day-to-day management of the major research efforts and explore global collaboration possibilities. Ozyegin will also provide lunch and daily pass for transportation to campus for the fellow.

We will also make it possible for the fellow to take part in a variety of social and cultural activities and visit historical places of Istanbul during his/her visit.

For more information, please refer to Ozyegin University's webpage at [http://www.ozyegin.edu.tr/](http://www.ozyegin.edu.tr/)

**Rush University Medical Center, Chicago, Illinois**

Rush University Medical Center is pleased to again be a host institution for the NCURA-EARMA Fellowship Program. Rush University is both rich and diverse, integrating research, and education into the context of excellent patient care. Rush University is located in the West Loop of Chicago, Illinois with access to mass transit to Chicago O’Hare Airport and the Chicago Loop. Rush University Medical Center is home to Rush Medical College, the College of Nursing, the College of Health Sciences, and the Graduate College and has its own clinics and hospital.

Rush has a research portfolio in excess of $90 Million with world renown research programs in the fields of Orthopedics, Alzheimer’s Disease, Movement Disorders, HIV/AIDS, Physiology, Behavioral Sciences, and Community-Based Research. The NCURA-EARMA Fellow will be provided with appropriate office space including access to a computer, internet access, etc. and assistance with finding temporary housing. The fellow will be provided a research management experience tailored to his or her requirements with potential areas including the grant application process, contract negotiations, finance, intellectual property, electronic research administration, compliance, space management and faculty recruitment as well as opportunities for networking with staff and outside
cultural activities.

In 2010, Rush University Medical Center hosted EARMA Fellow Margarida Trindade, from IMM (Instituto de Medicina Molecular,) and we looking forward to welcoming another EARMA Fellow this year.

Visit Rush University Medical Center at: www.rush.edu

**Stanford University, Palo Alto, California**

Stanford University ([www.stanford.edu](http://www.stanford.edu)) was founded in 1891 by Senator and Mrs. Leland Stanford in the memory of their son, Leland Stanford, Jr. In the 119 years since its founding, Stanford has grown to become one of the world's leading research universities. One of the premier universities in the world, its community of scholars includes 17 Nobel laureates, 18 holders of the National Medal of Science, 150 members of the National Academy of Sciences, 31 members of the National Academy of Education, 94 members of the National Academy of Engineering, 51 members of the American Philosophical Society, 263 members of the American Academy of Arts and Sciences, and 4 Pulitzer Prize winners. With a proud history of academic achievement, and faculty, staff, and students from around the world, Stanford has developed a strong culture and a diverse, dynamic community. The University's values include open-minded intellectual inquiry, interdisciplinary engagement, tolerance, and respect.

Stanford University operates through a decentralized administrative structure in which the University's seven Schools – Humanities and Sciences, Earth Sciences, Education, Engineering, Law, Medicine, and the Graduate School of Business – enjoy significant autonomy in deploying their resources flexibly and intelligently. Collectively, these schools matriculated 6,927 undergraduate and 8,796 graduate students in 2011-2012. In addition to the Schools, there are numerous research centers, institutes, and laboratories, prominent among them the Stanford Linear Accelerator Center (SLAC), the Hoover Institution on War, Revolution, and Peace, the Stanford Institute for Economic Policy Research (SIEPR), the Institute for International Studies (IIS), and the Hanson Experimental Physics Laboratory (HEPL). The University's off-campus study programs send undergraduate students to Stanford campuses in Washington, D.C., Latin America, Europe, and Asia.

The total employment base of the University is approximately 10,500, including 1,934 tenure-line faculty. A worldwide alumni base of 183,000 actively supports the University's mission, academic programs, and physical plant. Continued giving, a highly successful development office, and sophisticated investment management took the Stanford endowment to more than $19.5 million as of June 30, 2010. The University’s fiscal year 2011-12 consolidated operating budget is $4.1 billion.

Stanford’s 13 million square feet of academic, research, administrative, and residential space is located 35 miles south of San Francisco on more than 8,000 acres of land at the northern end of Silicon Valley. Peninsula and East Bay communities as well as the cities of San Francisco and San Jose lie within commuting distance. Among the University’s many distinguished research facilities are the Beckman Center for Molecular and Genetic Medicine, the Center for Clinical Sciences Research, the Clinical Cancer Center, the John C. Blume Earthquake Engineering Center, the Stanford Linear Accelerator Center, the Center for Economic Policy Research, and the Clark Center, which houses bioengineering and biomedical research.
Stanford has been an engine of social and technological transformation in its region and around the world, and continues to play a central role in the greater San Francisco Bay area. Stanford Research Park, the nation's first purpose-built high-tech industrial complex, was created in 1951 in response to a demand for industrial land near the University and an emerging electronics industry tied closely to the School of Engineering. It is now the home of approximately 150 companies in software, electronics, biotechnology, and other research-driven industry sectors. In classrooms and labs on campus and at the Research Park, Stanford researchers have worked at the cutting edge of innovation and have been responsible for extraordinary breakthroughs, including the invention of the laser, the first human heart transplant and the first human heart and lung transplant in the United States, the synthesis of biologically active DNA in a test tube, and discoveries that led to magnetic resonance imaging.

Stanford’s research program is supported by every member of the Stanford faculty, often in association with graduate and undergraduate student researchers. The University is noted for its focus on interdisciplinary research, which increasingly brings together principal investigators and programs from various scholarly traditions and academic divisions. In fiscal year 2011-12, Stanford houses more than 5,100 extramurally sponsored projects, and total research funding exceeds $1.2 billion. Research support is provided by a broad range of federal sponsors, key among them the NIH and NSF, and state, local, private, and industry funding.

Two offices within Stanford’s central administration house the bulk of the strategic, administrative, and operational functions that support this research enterprise. The Office of Sponsored Research (OSR), led by Associate Vice President G. Russell Brewer, provides the life cycle of pre- and post-award services to all Stanford schools, centers, and institutes. The Office of the Dean of Research, led by Vice Provost and Dean of Research Ann Arvin, is responsible for research strategy and development, institutional policy, compliance, and the IRB and IACUC committees. Stanford’s Office of Technology Licensing (OTL) also reports in to the Dean of Research, as do Stanford’s many independent research institutes and centers.

In addition, OSR is leading a comprehensive process to implement electronic research administration systems across the University that will streamline the proposal development and submission process and enhance the ability of central, school-based, and departmental staff to manage grants and contracts. This system, Stanford Electronic Research Administration, or SeRA, will utilize business-process mapping technology.

**Stanford University School of Medicine, Palo Alto, California**

Stanford University is widely regarded as one of the premier research and teaching institutions in the world. Stanford's Division of General Medical Disciplines (GMD) is the Department of Medicine's largest division with over 100 faculty members, five research centers and a dedicated research core staff. Research administration for the Medical School is managed centrally by the Research Management Group (RMG) which serves as the institutional resource and expert partner providing support and oversight of sponsored projects. Additional centralized resources include the Institutional Review Board and SPECTRUM, which is funded in part by an NIH Clinical and Translational Science Award (CTSA). SPECTRUM offers research support to investigators conducting clinical research including regulatory, budgeting and GCP guidance and policy. Fellows selecting Stanford will have the opportunity to visit these resources in order to gain familiarity with the setup of the Research Administration and Grants management function and funding and collaboration.
opportunities in the US.

**State University of New York – Research Foundation, Albany, New York (USA)**

This rotation will encompass the Corporate Office of the Research Foundation, located @ 35 State Street, Albany, NY 12207. The Corporate Office is not a university or college site, but a two day event to two different campuses will be offered during the fellowship.

The Research Foundation for The State University of New York is the largest, most comprehensive university-connected research foundation in the world. In FY 2013, RF sponsored programs revenues surpassed the $1 billion mark.

The RF provides essential sponsored programs administration and innovation support services to SUNY faculty, students and staff who perform life-changing research in life sciences and medicine; engineering and nanotechnology; physical sciences and energy; social sciences, and computer and information sciences.

The RF manages SUNY's research portfolio assisting SUNY faculty, students and staff through every step of the research grant process, allowing them to focus on their work and ensuring compliance with university, grant sponsor and government requirements.

The RF protects SUNY's intellectual property and connects business and industry to SUNY faculty to commercialize their inventions for the public good. SUNY ranks among the nation's top patent producers.

The RF offers a full complement of services that fuel innovation and promote entrepreneurship and economic development.

Aligned with SUNY's Research Innovation Strategy and New York's Innovation Agenda, the RF invests in and helps manage programs that maximize the collective impact of SUNY research.

Please visit us at [www.rfsuny.org](http://www.rfsuny.org).

**Tsinghua University, Beijing (China)**

Tsinghua University is a comprehensive research university. At present, the university has 14 schools and 56 departments with faculties in science, engineering, humanities, law, medicine, history, philosophy, economics, management, education and art. The University has now over 25,900 students, including 13,100 undergraduates and 12,800 graduate students. As one of China's most renowned universities, Tsinghua has become an important institution for fostering talent and scientific research.

One of the most important missions of a university's science and technology work is to promote the application and socialization of its technological achievements, and to realize the integration of "industry, education and research". This mission is also the most direct and fundamental embodiment of a university's commitment to society. The General Office for Scientific R&D is the
administration organ on R&D management.

**Tulane University – Department of Psychiatry & Behavioral Sciences, New Orleans, Louisiana (USA)**

Tulane University, founded in 1834, is one of the most highly regarded and selective independent research universities in the United States. Tulane's schools and colleges offer degrees in the liberal arts, science and engineering, architecture, business, law, social work, medicine, and public health and tropical medicine.

The university is a member of the prestigious Association of American Universities, a select group of the 63 leading research universities in the United States and Canada with "preeminent programs of graduate and professional education and scholarly research." Tulane also is ranked by the Carnegie Foundation for the Advancement of Teaching as a university with "very high research activity." Of more than 4,300 higher educational institutions rated by the foundation, Tulane remains in a prestigious category that includes only 2 percent of universities nationwide. Located in New Orleans, Tulane traces its origins to the Medical College of Louisiana, the Deep South's second-oldest medical school, which was founded in 1834. Tulane has the distinction of being the only university in the United States to have a Medical School, School of Public Health & Tropical Medicine, National Research Primate Center, and a BioSafety Lab.

**Umea University, Umeå (Sweden)**

Umea University is young, established 1965, and is the largest university in northern Sweden with its 32,000 students. Last year we were ranked as the best university for foreign students in Europe. Umea University is a comprehensive university with research spanning from humanities to medical and is particularly strong in plant biology and health. The city of Umea is 700 km North of Stockholm, 63° North, along the coast of the Bothnian Sea. With its 115,000 inhabitants Umea it is the largest city in the North. The centrally placed Grants Office host both pre- and post award and focus on major national and international (such as EU and NIH) funding agencies. We work closely with the leadership of the university, the faculties/schools as well as individual researchers. A fellow will be given good possibilities to learn about a European university and take part of the daily activities at Grants Office as most of our interactions with researchers are done in English.

**University of California - San Francisco, San Francisco, California (USA)**

UCSF is the only member of the University of California system devoted exclusively to the health sciences, and is renowned for quality of patient care, education and research.

The mission of the Office of Sponsored Research (OSR) is to promote, support and grow the research, clinical and education activities at UCSF. We work actively with our faculty and department staff to successfully apply for a variety of research funding. For fiscal year ending 6/30/2012 we submitted over 5,000 proposals totaling approximately $1.5 billion.

The OSR staff of 100+ is diverse and active, coming from a great variety of different academic and professional backgrounds. We are fortunate to be located in beautiful San Francisco, California and also work together with our colleagues at our sister campus Berkeley as well as Stanford University.
in Palo Alto. OSR comprises the Research Development Office (RDO), Research Managements Services (RMS) and Government and Business Contracts (GBC). For more information please visit http://osr.ucsf.edu/

University of Central Florida, Orlando, Florida

The University of Central Florida, the nation's second-largest university with nearly 60,000 students, has celebrated its 50th anniversary in 2013. UCF has grown in size, quality, diversity and reputation, and today the university offers more than 200 degree programs at its main campus in Orlando and more than a dozen other locations. Known as America's leading partnership university, UCF is an economic engine attracting and supporting industries vital to the region's success now and into the future. Research funding totals $128.9 million and the university is ranked in the highest category of research universities by the Carnegie Foundation for the Advancement of Teaching.

University of Chicago, Chicago (USA)

The University of Chicago is an intellectual hot bed of scientific leaders that includes disciplines from art to medicine. Its student population is comprised of 9500 graduate and professional students (62.5%) and 5700 undergraduates from more than 100 countries. UChicago received $450M in sponsored funding for Fiscal Year 2014 from a wide variety of federal, non-federal, for-profit and international sponsors. UChicago is engaged with a variety of affiliate organizations, including Argonne National Laboratory through UChicago Argonne LLC and Fermi National Accelerator Laboratory through Fermi Research Alliance, LLC. In July 2013, UChicago formed an affiliation with the Marine Biological Laboratory in Woods Hole, Mass., aimed at strengthening both institutions' missions of leadership and innovation in scientific research and education.

The University of Chicago is located in the heart of Hyde Park in Chicago, Illinois. Our central location and renowned faculty and researchers make the University of Chicago an ideal location for any perspective Fellow to visit.

The University of Chicago will provide an office space in the central research administration office, University Research Administration (URA) located on the south side of the campus. Exposure to our electronic research administration data and routing system (AURA) will provide an in-depth look at our decentralized office and demonstrate our close cooperation with department staff who serve our researchers directly. The Fellow will participate in local meetings and campus-wide meetings to experience the full Chicago-style setting. Trips to some of the additional research-intensive universities nearby may be included.

Additional information may be found at: http://www.uchicago.edu

University of Helsinki, Helsinki (Finland)

The University of Helsinki, established in 1640, is the most versatile university in Finland. It includes eleven faculties: Agriculture and Forestry, Arts, Behavioural Sciences, Biosciences, Law, Medicine, Pharmacy, Science, Social Sciences, Theology, and Veterinary Medicine. The University has ca. 36 500 students and 7 900 employees. The activities are located on four campuses
The University of Helsinki has regularly been ranked among top 100 best universities on worldwide ranking lists and it is a founding member of the LERU (League of European Research Universities).

The Research Services of the University of Helsinki support researchers during the full lifecycle of a research project, post-award financial services are excluded. The services provide support and advice related to planning, funding, proposal preparation, negotiation, legal aspects and business collaboration. Expertise in innovation and commercialisation is provided by Helsinki Innovation Services. Services cover both international and domestic funding sources, with strong experience on European Commission funding.

As a participant of NCURA Global Fellowship program you will meet the personnel from the whole Research Affairs at the university's central administration. Meetings and programme will be designed to meet the interests of the visitor. Further, depending on the fellow’s field of interests, there is also possibility to include visits to faculties and/or separate institutes. Visit our university [http://www.helsinki.fi/university](http://www.helsinki.fi/university) and the research services [http://www.helsinki.fi/tutkimuksen-toimiala/organisation-eng.html](http://www.helsinki.fi/tutkimuksen-toimiala/organisation-eng.html)

**University of Kent, Canterbury (United Kingdom)**

The University of Kent is a public research intensive university based in Canterbury in the south-east of England not far from London. Kent has additional campuses at Medway in Kent and Brussels in Belgium; as well as centres in Paris, Rome and Athens. It has broad subject coverage in 20 schools arranged in the three faculties of Social Sciences, Sciences, and Humanities (including arts) comprised of around 850 faculty members in total.

The research funding portfolio is mid-range for the UK at about $40m which comes from a wide variety of sources including UK Research Council, UK Government, EU Framework, Charity and Industry.

The 25 Research Services staff are mainly based at the Canterbury campus but there is also an office at the Medway campus. The remit includes: research development, contracts, post-award, research policy, systems, assessment, ethics and governance.

The office has previously hosted visitors and would develop a tailored structured programme to suit the needs and development objectives of the visiting fellows. It is anticipated that the fellow would be based within the Research Services office in Canterbury, but would be likely to include visits to the various schools and their research administration staff and academic faculty.

There are accommodation options in and around campus or in the UNESCO world-heritage site half an hour walk away in the centre of Canterbury. The region offers a multitude of historical, cultural and activity options including the 1400 year-old cathedral, castles, theatres, museums and art galleries, wildlife parks and zoos; and of course London is just an hour away.

See [www.canterbury.co.uk](http://www.canterbury.co.uk) for more information about things to see and do in the local region and [www.kent.ac.uk](http://www.kent.ac.uk) for further details of the university.
University of Maryland – Baltimore, Baltimore, Maryland (USA)

It is my pleasure to accept NCURA's invitation for the University of Maryland, Baltimore (UMB) to participate in the NCURA Global Fellowship Program.

With 6,249 students and 7,652 faculty members and staff, UMB is comprised of six professional and graduate schools: Dentistry, Law, Medicine, Nursing, Pharmacy, and Social Work. Sponsored research at UMB totaled $500+ million in Fiscal Year 2014, with grants and contracts from a full range of federal, state, local government, non-profit, and corporate sponsors. Centers and Institutes housed within the University's Schools include the Center for Vaccine Development, Greenebaum Cancer Center (an NCI-designated Cancer Center), Institute of Human Virology, Center for Health and Homeland Security, Center for Stem Cell Biology and Regenerative Medicine, Institute for Genome Sciences, Maryland Poison Center, Center for Vascular and Inflammatory Diseases, Computer-Aided Drug Design Center, Center for Nanomedicine and Cellular Delivery, Center for Integrative Medicine, Center for Health Policy & Health Services Research, and Center for Dispute Resolution.

The Office of Research and Development combines the areas of Sponsored Programs Administration (SPA), the Office of Technology Transfer, the Center for Clinical Trials and Corporate Contracts, and Global Health Initiatives and International Collaborations. Additionally, the Chief Enterprise and Economic Development Officer (CARO) and Vice President provides this office with a direct link to the University of Maryland BioPark. A Fellow at UMB would have the opportunity to explore pre-award research administration functions, patent and technology issues, corporate contracting, university interaction with start-up biotechnology companies, and the ever-changing field of international research initiatives and collaborations all within the same office. SPA works very closely with our post-award financial office, Sponsored Projects Accounting and Compliance (SPAC), giving a Fellow an opportunity to see how a public university of this size handles post-award matters including financial award set up, financial and effort reporting, invoicing, and compliance monitoring. For additional research compliance exposure, the Fellow could have access to the Human Research Protections Office (HRPO), the Research Integrity Office, Environmental Health and Safety, and the Animal Care and Use Committee.

Department Administrators within the various schools play an important role in research and grants administration at UMB and during the Global Fellow's tenure opportunities will be provided to see first hand the role and responsibilities of department administrators in assisting and facilitating the preparation and submission of proposals and the post award management of grant and contracts.

UMB researchers engage in critical translational research studies, with nearly 300 pharmaceutical and biotech companies conducting clinical trials and research projects with UMB faculty. In Fiscal Year 14 alone, 61 new patents were issued on UMB technologies, and 150 licenses are currently active in the marketplace. A Fellow at UMB would be able to learn about the corporate contracting process from the proposal phase to negotiations and award all the way through the licensing of resultant technologies.
In October 2005, UMB established a 10-acre BioPark which brings additional laboratory and office space to the area and promotes collaborative and innovative research opportunities among biotechnology companies and the University. The BioPark houses research services including animal models, cell-based services, and clinical trial services, and companies with drug, diagnostic, and device experience. To connect with both the surrounding West Baltimore and UMB communities, the BioPark is host to job training, outreach, and educational entities including the Baltimore City Community College’s Life Sciences Institute and the UMD Robert H. Smith School of Business. An exciting current initiative for the BioPark and UMB is the Maryland Proton Treatment Center, a state of the art facility for radiation therapy that is only one of 9 such facilities in the nation.

Specific educational experiences for a Fellow at UMB can be tailored to that individual’s background and interests and could include:

- Sitting in on negotiations of corporate contracts for investigator initiated research or clinical trials
- Assisting with the review and electronic System-to-System submission of Federal grant proposals using Coeus
- Sessions with UMB's clinical trial billing analysis team to learn about budgeting and compliance issues unique to clinical trials in the U.S.
- Sessions with the Global Health Initiatives team to learn about UMB's extensive international and global projects including research, training and technical assistance as well as learning all the nuances of how to negotiate Memorandum of Understanding with various international entities including government agencies, foundations and academic entities
- Tour of the BioPark including meeting with staff from biotechnology companies
- Tours of University laboratory space such as Clinical Simulation Labs in the Schools of Nursing and Dentistry
- Tours of clinical spaces used by UMB faculty at the University of Maryland Medical System, UM Dental School, and/or the Baltimore VA Hospital
- Meeting with UMB faculty and research staff to discuss research areas of interest
- Learning how UMB drafts and reviews various types of agreements ranging from outgoing subcontracts to confidentiality agreements
- Learning business processes within the pre- and post-award offices from the proposal phase to closeout

- Meetings with staff from Human Research Protections Office (HRPO), the Animal Care and Use Committee, Environmental Health and Safety, Research Integrity Office, and University Counsel
- Tutorials of UMB’s management information systems for tasks ranging from proposal development and approval, financial functions, research compliance, and reporting
- Discussing internal policies and procedures that address Federal, State, and Local Regulations such as Export Controls, Cost Standards, Patents, and Intellectual Property
- Shadowing Departmental and School Research Administrators
- A visit to the National Museum of Dentistry, located on campus
Viewing UMB’s interaction with the West Baltimore community by observing on-going sponsored collaborations

ORD supports its staff members in their participation in NCURA. We are fortunate to have multiple members in our office who actively participate in NCURA and volunteer at both the national and regional levels. Our support ranges from attendance at annual meetings to various Program committee members and past chairs, membership on the Professional Development Committee and regional steering committees, and past regional officers. We also enthusiastically participate in presenting various topics at national, regional, and PRA meetings. We have to our credit one current member of the Executive Leadership Program and three graduates of and one former mentor of the Leadership Development Institute. Although UMB will name one main contact person for a Fellow, there will be no shortage of enthusiastic NCURA members both in this office and elsewhere within the University who will be eager to extend their knowledge and a warm welcome to a Fellow at UMB. Additionally, SPA’s Assistant Director was selected to participate as an NCURA/EARMA Fellow for the 2011 call and completed her visit in March 2012. This participation gives UMB a unique perspective into how to give a Fellow the best possible experience.

In addition to the educational opportunities available to a Fellow at UMB, there are a host of cultural, historical, and local travel opportunities. Baltimore has a rich and diverse cultural and social environment which includes offerings such as the Walters Art Gallery, American Visionary Art Museum, Hippodrome Theatre, National Aquarium in Baltimore, Maryland Science Center, and the Inner Harbor. The city also has two major league sports teams whose stadiums are within walking distance from the University — the Baltimore Ravens (football) and the Baltimore Orioles (baseball). For the history buff, Baltimore has an abundant number of historical sites reflective of its important role in many pivotal events and issues in American history. Finally, Baltimore is perfectly located for a Fellow who may wish to see more of the U.S. while participating in the Program. A relatively short train or car ride will take them to Washington, DC, Philadelphia, New York City, or Richmond.

The University of Maryland, Baltimore, and specifically the staff within the Office of Research and Development, would love to host an NCURA Global Fellow to show that individual first-hand how a US public university conducts its research administration within the context of disciplines ranging from law to medicine, in an international community, and in collaboration with enterprising initiatives. ORD will commit the necessary workspace, Internet access, and assistance in locating housing options to the Fellow. As a chosen site for the NCURA Global Fellowship Program, we look forward to creating a structured program for the Fellow that would include appropriate meetings and other hands-on experience as well as time to reflect upon experiences.

University of Michigan, Ann Arbor, Michigan (USA)

The University of Michigan is one of the largest institutions of higher education in the United States in terms of annual research expenditures (approx. $1.3B). As a complex and multi-faceted organization, there are plenty of opportunities to learn about every aspect of research
administration at U-M (e.g., we have dedicated offices for pre-award, post-award, audit, compliance, and technology transfer). The size of U-M’s research infrastructure also presents frequent opportunities to learn about policy development and change management. And Ann Arbor, Michigan, where U-M is located, is a great college town full of cultural and entertainment options.

University of Montana, Missoula, Montana (USA)

Nestled in the heart of western Montana’s stunning natural landscape, the University of Montana is a place where top-tier students, educators and researchers from across the country and around the globe come and thrive. UM is located in Missoula, Montana’s second-largest city with a population of 80,000 residents. The University draws a diverse population to Missoula and helps cultivate an educated, engaged and vibrant community. Roughly 15,000 students attend UM, a comprehensive research university, where they receive a world-class education in a broad range of subjects, including graduate and postdoctoral study and professional training.

The Office of Research and Creative Scholarship supports the innovative, creative and entrepreneurial endeavors of UM faculty, students and regional business partners from the initial stages of finding funding opportunities and making contact with appropriate university offices and people through award close-out and creation of new companies. Reporting directly to the Vice President for Research and Creative Scholarship, the Office of Research and Sponsored Programs (ORSP) is a combined pre/post office of 14 individuals that administers approximately $58 million in external funding each year.

Visit the University of Montana at www.umt.edu

University of North Carolina Wilmington, Wilmington, North Carolina (USA)

The University of North Carolina Wilmington, the state’s coastal university, is dedicated to learning through the integration of teaching and mentoring with research and service. Our powerful academic experience stimulates creative inquiry, critical thinking, thoughtful expression and responsible citizenship in an array of high-quality programs at the baccalaureate and master’s levels, and in our doctoral programs in marine biology and educational leadership. Substantial research activity, combined with our hallmark teaching excellence and moderate size, advances distinctive student involvement in faculty scholarship. We are committed to diversity and inclusion, affordable access, global perspectives, and enriching the quality of life through scholarly community engagement in such areas as health, education, the economy, the environment, marine and coastal issues, and the arts.

Link to UNCW webpage: www.uncw.edu
Link to UNCW Research webpage: www.uncw.edu/research UNCW is one of 16 sister schools in the UNC state system.

The Fellow will have a planned rotation through pre-award, post award (both financial and non-financial accounting) and compliance office. If Fellowship is planned to coincide with our Statewide SPARC (Sponsored Programs and Regulatory Compliance) meetings, Fellow will be...
invited to attend the meeting held in Chapel Hill, North Carolina.

University of Pennsylvania, Philadelphia, Pennsylvania (USA)

The University of Pennsylvania (Penn) is one of the nation's premier research universities, with more than $700 million in annual research and development expenditures. Penn's research portfolio is both broad, with active research programs in all 12 schools, and deep, with particular core competencies in biomedical sciences, basic sciences and mathematics, engineering, and business. Penn research is sponsored by a broad range of federal agencies including the National Institutes of Health, the National Science Foundation, the Department of State, the Department of Energy, and the Department of Defense to name a few. Sponsored Research at Penn is centrally managed through the Office of Research Services, which will serve as the host location for this fellowship opportunity.

Penn is located on a compact urban campus in Philadelphia, Pennsylvania. In addition to rich touristic opportunities locally, Philadelphia is halfway between New York, NY and Washington, DC.

University of Rochester, Rochester, New York

The University of Rochester is one of the country's top-tier research universities. Our 158 buildings house more than 200 academic majors, more than 2,000 faculty and instructional staff, and some 10,500 students—approximately half of whom are women.

Learning at the University of Rochester is also on a very personal scale. Rochester remains one of the smallest and most collegiate among top research universities, with smaller classes, a low 10:1 student to teacher ratio, and increased interactions with faculty.

Founded as “an institution of the highest order” and guided by the motto Meliora or Ever Better, the University of Rochester will help solve the greatest challenges of the 21st century by:

- Accelerating our progress as an international leader in sciences, engineering, social sciences, health science, business, and music.
- Empowering our students to fulfill their academic and professional passions in a University that is diverse, welcoming, and inclusive for all students, faculty, and staff.
- Creating innovative connections among education, humanities, music, the social sciences, science, engineering, and health science.
- Strengthening support for a dynamic faculty dedicated to teaching, mentoring, research, clinical care, and the creative and performing arts.
- Serving our community of alumni and friends through imaginative programs that enrich their lifelong relationship with the University and that expand our collective contributions to the world.
- Embracing our leadership position in Rochester and the nation by making our community a model for partnership among academic, civic, cultural, health care, and business organizations.
University of Southern Denmark, Odense (Denmark)

The University of Southern Denmark (Syddansk Universitet, SDU) is Denmark's 3rd largest comprehensive university, with c. 27,000 students and a staff of c. 4,000, covering all disciplines. SDU’s main campus is situated in Denmark’s 3rd largest city, Odense, but has campuses throughout southern Denmark, and also in Copenhagen and even in northern Germany. With almost 20% of its student body and a growing proportion of its staff coming from abroad, SDU has a distinct international profile. SDU is currently transforming the city of Odense when SDU’s Faculty of Health Sciences and Odense University Hospital, the work places for some 15,000 people, are moving 5 miles to SDU’s main campus in the biggest infrastructure project ever in Denmark, expected to be completed in 2018-20.

SDU successfully strives to grow and develop its research portfolio, and have more than doubled its external income for research in less than 10 years. One example is that SDU recently attracted Denmark’s first prestigious Max Planck Center. External research funding is diverse, and includes national Danish public research councils, EU Commission framework program (Horizon 2020), US funding from e.g. the NIH, but SDU’s particular strength is funding form private foundations and charities. Research support is distributed but well coordinated, and currently in a phase of rapid development.

Odense—founded during Viking times—is a charming city of old and new, the birth town of storyteller Hans Christian Andersen and composer Carl Nielsen. The city is situated on the island of Funen, famous for its beautiful countryside and being the epicenter of good food in Denmark. Finally, Odense is ideally situated for exploring Denmark and northern Europe. Within 2 hours travel time, it is possible reach almost every point in Denmark, as well as southern Sweden and northern Germany.

University of Southern Maine, Portland, Maine (USA)

The University of Southern Maine is northern New England's outstanding public, metropolitan university, dedicated to providing students with a high-quality, accessible, affordable education. From our campuses in Portland, Gorham, and Lewiston-Auburn, USM offers baccalaureate, master’s, and doctoral programs, providing students with rich learning opportunities in the arts, humanities, politics, health sciences, business, mass communications, science, engineering, and technology. The University is comprised of five academic units: College of Arts, Humanities, and Social Sciences, College of Management and Human Service, College of Science, Technology, and Health, Lewiston-Auburn College, and University of Maine School of Law. For FY 13, our annual grant and contract expenditure activity exceeded $31M.

University of Tennessee, Knoxville, Tennessee (USA)

The University of Tennessee (UTK) is the flagship campus of the state's university system. Located in Knoxville, along the Tennessee River in the foothills of the Great Smokey Mountains, UTK offers a tremendous environment for our pursing scholarly activities. UTK is a
comprehensive academic institution as seen by our nearly 28,000 students enrolled in over 300 degree programs. The diversity of our academics is matched by the diversity of our students, having students from over 110 countries on our campus.

UTK is passionately pursing our initiative to become a Top 25 Public Research Institution. Currently we have 63 Research Centers. In addition to these Research Centers, we also have five Joint Institutes, which are collaborative partnerships with Oak Ridge National Laboratory (ORNL). These Joint Institutes are designed to bring our strengths together to conduct world-class research. This is highlighted through our Governor's Chair Program, which attracts top scientists to enhance the unique research partnership that exists between the UTK and the nation's largest multi-program laboratory. UTK-ORNL also has a Joint Faculty Program with over 180 faculty having appointments and research privileges at both facilities. All of these initiatives combined have resulted in approximately $150 million in annual research expenditures for UTK.

University of Texas MD Anderson Cancer Center, Houston, Texas (USA)

The University of Texas M. D. Anderson Cancer Center (MD Anderson) is one of fifteen components of the University of Texas System which includes nine academic institutions and six health institutions. MD Anderson has been consistently ranked the #1 cancer center in the US for the last 10 out of 12 years and a global leader in cancer research and treatment. Our reported annual research expenditures of $670 million during each of the last three fiscal years include externally and internally funded research which includes clinical trials. The prospective fellow will be aligned with a point of contact and a structured engagement to expose the fellow to the various facets of research administration practices at MD Anderson. This will include offering the prospective fellow opportunities to interact with members of the Office of Research Administration, Office of Sponsored Projects, Grants & Contracts, Office of Clinical Research Finance, Research Finance and others central functions supporting the research enterprise at MD Anderson. We expect the experience to offer the prospective fellow a comprehensive engagement.

University of Texas MD Anderson Cancer Center - Department of Experimental Therapeutics, Houston, Texas (USA)

The Department of Experimental Therapeutics is leading the effort to coordinate all stages of the therapeutic discovery and development process. Our initiative is to design new, more effective and specific drugs with less toxicity, targeted for individualized therapy and accelerate the delivery of these new drug therapies from the research bench to the patient’s bedside.

Our mission begins with hypothesis-driven research that identifies and validates targets; continues with the discovery, development and design of biological therapies and drug agents; and is followed by pre-clinical and clinical trials – with each step working toward the goal of personalized medicine.
The team effort between basic researchers, clinicians and translational researchers is a "three-legged stool" of successful personalized cancer treatment – each leg is necessary to achieve the desired balance – and as MD Anderson Cancer Center seeks to improve the care of its patients by expanding its research focus into targeted therapies and capitalizing on the unprecedented opportunities presented by recent scientific advances in genomics and molecular biology, the faculty of the Department of Experimental Therapeutics will be there to translate this research into more effective, less toxic, personalized treatment and prevention strategies.

Our vision is nothing short of curing cancer.

Washington University, St. Louis, Missouri (USA)

Washington University (WU) is a private research university located in beautiful St. Louis, Missouri. Founded in 1853, the university has students and faculty from all 50 U.S. states and more than 120 countries. Twenty-two Nobel laureates have been affiliated with Washington University, nine having done the major part of their pioneering research at the university. In 2013, the university received over $400 million in federal research funds, ranking among the top private universities nationally that received federal research and development support. Washington University is comprised of multiple graduate and undergraduate schools that encompass a broad range of academic fields, including Arts and Sciences, Engineering, Law, Art and Architecture, Business, Social Work, and Medicine.

We are delighted to serve as a prospective host institution in 2015! This is a fantastic opportunity to both teach and learn different facets of research administration with international colleagues and collaborators. Our two week program will consist of structured rotations and meeting time with both various high level administrators and faculty in the Office of the Vice Chancellor for Research – as well as across university schools and departments. The Fellow will also have his or her own dedicated desk space with appropriate equipment in our newly renovated research administration building (@4240), where he or she will have post-meeting reflection time and also an opportunity to hold open “office hours” and meet with individuals from WU who are interested in comparing how research administration functions at the Fellow’s home institution. Our plan is to allow the Fellow ample opportunity to immerse herself or himself in not only the nuts and bolts of research administration at WU, but also in the culture of St. Louis. To this end, we will coordinate meeting and working time with the following central offices so that the Fellow is exposed to as many facets of the pre award, post award, and compliance worlds as possible:

- Vice Chancellor, Associate Vice Chancellor, and Assistant Vice Chancellors for Research
- Office of Sponsored Research Services
- Sponsored Projects Accounting
- Human Research Protection Office
- Office of Technology Management
- Center for Clinical Studies
- Environmental Health and Safety
- HIPAA
- Research Education and Information
- Research Ethics and Compliance
-Selected department-based research administrators

Additionally, the Fellow will be invited as a special guest to join a Research Management Council meeting at the School of Medicine, as well as a Research Administrator Forum on the main Danforth Campus. Opportunities for networking and social engagement will be provided as well, and will include private dinners at some of the wonderful local restaurants near campus. St. Louis also has a plethora of cultural activity options, including nationally recognized sports teams, the Saint Louis Art Museum, Missouri History Museum, Saint Louis Science Center, Saint Louis Zoo, Saint Louis Symphony Orchestra, etc. All activities will be tailored to the individual Fellow’s interests and preferences. There are also hotels connected to both the Danforth and School of Medicine campuses, and a light rail system for conveniently navigating between the two.

We are incredibly excited about the opportunity to host a Fellow this year. We look forward to sharing and learning best practices and how both WU and the Fellow can learn from each other.

Visit research.wustl.edu

**Washington State University, Pullman, Washington**

In 2009, Washington State University’s Pre-award Office, the Office of Grant and Research Development (OGRD), and the Post-Award Office, the Sponsored Programs Services Office (SPS), participated in the first pilot round of NCURA-EARMA International Research Management Fellowship Program. We enjoyed hosting Roberto Chincarini, a research administrator from Trento, North Italy. Our office found the professional, cultural and social exchange to be of great benefit: growing a greater understanding of international research collaboration and providing opportunities for future collaboration. We very pleased to be participating again as a host institution for the 2011 program.

WSU is a mid-sized, land-grant university. We have much to offer an EARMA International Research Management Fellow including a strong and varied research portfolio with special focus on specific areas of strength that cross multiple disciplines. In FY10, WSU expended $ 169.3 million towards sponsored programs that cover the research and service activities of our faculty ($ 304.4 million of R&D reported to NSF). Our programs of strength at WSU include – Global Animal Health; Agricultural Research & Plant Sciences and Clean Technologies. In addition, we have strong programs in Nursing, Liberal Arts, Pharmacy, Education, Business, Communications, and other sciences.

The Office of Grant and Research Development, Washington State University, welcomes you to our beautiful campus nestled in the rolling wheat, barley, peas, and lentil fields of Palouse Country. Pullman, located an hour south of Spokane, is a friendly community; an interesting mix of rural and academic that openly greets visitors with a hometown spin. You’ll soon understand why National Geographic once dubbed this region as “A Paradise Called the Palouse.”

Washington State University is a land-grant university that conducts transformational research and provides world-class education to more than 25,000 students statewide. Students are taught in an environment enriched by research activities and graduate study. WSU was founded in Pullman, Washington in 1890, and has three branch campuses located across the state in Spokane, Tri-Cities, and Vancouver. WSU also has regional learning centers, extension offices in every county, and
distance degree programs accessible around the world.

The Office of Grant and Research Development (OGRD) was established in 1972 and serves the Washington State University faculty and graduate students in the broad aspects of proposal development and sponsored project management for their research, scholarly, and creative programs. OGRD is separated into three core areas; Research Development Services, Centralized Proposal and Award Processing Services, and Outreach & Coordination Services.

Websites that you might like to visit are noted below, including the Pullman Chamber of Commerce which highlights the community that Washington State University is located in.
Office of Grant and Research Development: http://www.ogrd.wsu.edu/
Pullman Chamber of Commerce: http://www.pullman-wa.com/info/cofc/default.htm
Spokane Visitors Bureau: http://www.visitspokane.com/

Visit Washington State University at: http://www.wsu.edu/

**Yale University – Center for Interdisciplinary Research on AIDS, New Haven, Connecticut (USA)**

The Center for Interdisciplinary Research on AIDS (CIRA) at Yale University was established in 1997 and is currently New England's only National Institute of Mental Health (NIMH) funded AIDS research center. CIRA brings together scientists from 25 different disciplines and five schools at Yale, including Public Health, Medicine, Law, Arts & Sciences, and Nursing. Within the Yale School of Public Health, CIRA supports innovative, interdisciplinary research that combines behavioral, social and biomedical approaches, focused on the implementation of HIV prevention and treatment and the elimination of HIV disparities. The Center presently provides infrastructure support to almost 50 research grants as well as a variety of domestic and international training grants, and almost 200 affiliated individuals, offering individual and core consultations, as well as a variety of other services and activities to assist in the development of new research collaborations, the conduct of research, and the dissemination of research findings. CIRA is an ideal environment in which to experience the life cycle of the award process.

Yale University is located in the city of New Haven, a city with New England charm and a cosmopolitan energy. Quaint commercial districts, serene residential streets, the famous New Haven Green, and landmarks of American history are only a few of the highlights of a place that has given the world the hamburger, the lollipop, the corkscrew, and the world’s best pizza. Get to know the New Haven community and enjoy some of New Haven’s wonderful restaurants, shops, and cultural attractions.

**Cape Peninsula University of Technology (CPUT), Cape Town, South Africa**

The Cape Peninsula University of Technology was formally established in January 2005 from the merger of the Cape Technikon and Peninsula Technikon, following the reshaping of the South African Higher Education landscape. CPUT is the only university of technology in the Western Cape Province of South Africa.
CPUT has five campuses with the main campus located in Bellville. There are six faculties offering a range of qualifications up to doctoral level. Qualifications are grouped within faculties and within specific departments or clusters of departments within the six faculties:

Faculty of Applied Sciences: 13 programmes  
Faculty of Business: 19 programmes  
Faculty of Education & Social Sciences: 3 programmes  
Faculty of Engineering: 12 programmes  
Faculty of Health & Wellness Sciences: 7 programmes  
Faculty of Informatics & Design: 14 programmes

CPUT has a student body of approximately 33 500 students of which about 5% are at postgraduate level (masters and doctoral).

Research activities at the university are prioritised in the following focus areas:

- Bio-economy and biotechnology
- Space science and technology
- Energy
- Climate-change and environment
- Human and social dynamics, including issues related to service delivery
- Economic growth and international competitiveness
- Design for sustainability

The university has a well established research and innovation support function providing professional support and advice to its researchers. The function consists of the following units:

- Research Directorate (manages research funding and grants, research finances, research publications, including the Department of Higher Education and Training publications audit and annual research report). The annual Research Day, “A Celebration of Research at CPUT”, awards the achievements of staff and postgraduate students in various categories of research endeavour, and is planned and executed by the Research Directorate.
- Centre for Postgraduate Studies (provides services that help manage the administration of postgraduate students and oversee the personal and academic development of postdoctoral fellows and the postgraduate student community. It coordinates the Higher Degrees Committee, and allocates postgraduate scholarships and bursaries. It also offers research development workshops and seminars to postgraduate students and staff).
- Technology Transfer Office (facilitate, protect and enhance the transfer of intellectual property from CPUT to the business sector, in order to enhance commercialisation, to uplift the communities we serve, and generate royalties for the university and for IP applicants).

The visiting Fellow will be provided with a comprehensive overview of the research and innovation support function at CPUT. He/she will have the opportunity to network with staff members in the support units and will be exposed to all the policies, processes and procedures related to research management and administration. The fellow will be introduced to the Research Information Management section to gain an understanding of how research records are generated, circulated
and used for planning at both institutional and national level. The fellow will have the opportunity to attend Senate Research Committee meetings to meet with faculty research coordinators and the directors of independent research entities.

Meetings will also be arranged with families and individuals around Cape Town. This will facilitate some cultural exchange and exposure to local social life, and places of interest such as the Cape Winelands, Table Mountain, Robben Island and other places of interest. The exchange will thus cover a wide range of experiences within and outside the University.

Visit [www.cput.ac.za](http://www.cput.ac.za) for more information.

**Stellenbosch University (SU), Stellenbosch, South Africa**

Stellenbosch University lies in the picturesque Jonkershoek Valley in the heart of the Western Cape Winelands. The University has ten faculties, of which eight – AgriSciences, Arts and Social Sciences, Education, Engineering, Law, Science, Theology and the larger part of Economic and Management Sciences - are located on the main campus in Stellenbosch with the Faculty of Medicine and Health Sciences situated on the Tygerberg campus. The Bellville Park campus is home to the Business School and the school’s Executive Development programme. The coastal town of Saldanha serves as the base for the Faculty of Military Sciences.

SU is recognised as one of the four top research universities in South Africa. The University has more than 24,000 students and takes pride in the fact that it has one of the country’s highest proportions of postgraduate students of which almost 10% are international students.

The core pursuits of the University are centred on the excavation, the transfer and the application of knowledge. These core functions – robust research (enriching the body of knowledge and for evidence-based policy), quality teaching (to train professionals), and community interaction (to ensure that the benefits of research reach the community) – all converge to make the University an effective role-player and participant in South Africa’s strategic priority to eradicate poverty, improve social services, build sustainable communities, improve South Africa’s health profile, and grow an increasingly inclusive economy for the benefit of South Africa and Africa’s citizens.

The SU is positioning itself as a builder of hope by aligning its core activities of teaching and learning, research and community interaction with the following overarching research themes:

- **Eradicating poverty and related conditions**
- **Promoting human dignity and health**
- **Promoting democracy and human rights**
- **Promoting for peace and security**
- **Promoting a sustainable environment and a competitive industry**

A number of distinct instruments are applied to support the sustainable development of these strategic research areas, and significant internal investment into these areas serves as confirmation
of the institutional commitment to this research strategy. Examples of these include the SU Hope Initiatives, as well as institutional Research Centres and Institutes approved by senate. Through the existing national funding programmes, such as the Centres of Excellence programme and the South African Research Chairs Initiative (SARChI), SU seeks to consolidate and strengthen these strategic areas, in order to ensure sustained growth of its research outputs and impacts, as well as its high quality postgraduate programmes.

The Division for Research Development (DRD) is tasked with the advancement, facilitation and support of research at SU and pride itself for being a service- and client-oriented division. One of the main functions is the management of internal, as well as externally sourced research funding, both at national and international level, as well as those generated through industry partnerships. All research- and research-related contracts are managed by and processed through DRD. The division is responsible for the formulation and implementation of policies related to, inter alia, internationally benchmarked research ethics, and manages the associated ethics review processes. It is also responsible for the implementation of other institutional policies related to research conduct, such as the plagiarism policy and the institutional policy on research integrity. DRD furthermore manages the dissemination of research information in various forms, including the reporting of research outputs for subsidy purposes, National Research Foundation (NRF) Ratings, and nominations for various research awards. DRD also produce the institutional annual research report, Research@Stellenbosch.

The visiting fellow will have the opportunity to engage with staff and activities in all the clusters of the DRD including Research Information and Strategy (management of research information, conducting research landscape analyses, compiles all research related reports and brochures for reporting and marketing SU research, manages partnerships with Science Councils and other strategic partners at national level, facilitate strategic research partnerships across disciplinary boundaries); Research Support (advertising and processing of all internal funding streams, as well as the servicing and management of all three institutional research subcommittees, responsible for all NRF funding programmes); International Funding and Capacity Development (manage international research funding programmes relevant to SU researchers, including the international bilateral programmes administered by the NRF and the European Union’s Framework Programme, promotes and manages internal funding streams focused on international travel and international research collaboration, manages the Capacity Development Programme of the DRD, through research skills training workshops, and also coordinates the postdoctoral fellows programme at SU) and Research Contracts office (Policies and processes, preparing a contract and other information).

The Fellow will furthermore engage with the SU Postgraduate Office, International Office, Library and Information Services and InnovUS. InnovUS is the Stellenbosch University’s technology transfer company managing the commercialisation of the university’s innovation and intellectual property portfolio through patenting, licensing and the formation of spin-out companies. Finally the fellow will visit local communities where SU research programmes are being implemented.

Visit www.sun.ac.za for more information.
University of the Witwatersrand (WITS), Johannesburg, South Africa

Wits is a 90 year old inner city university located in Johannesburg. Wits is one of Africa’s premier research universities being one of only two universities in Africa ranked in two separate international rankings as a leading institution in the world.

The University is structured into five Faculties (Health Sciences, Humanities, Science, Engineering and the Built Environment, Commerce, Law and Management) which comprise 34 Schools. The University has about 29,000 students, of whom approximately a third are postgraduates. Wits has two commercial companies, Wits Enterprise and the Wits Health Consortium, offering opportunities for contract research, short courses and tailor-made business solutions for the public and private sectors.

Wits is a world leader in some disciplines, including human origins, some branches of medicine and physics. Wits is home to 21 South African Research Chairs (SARChI), 6 Institutes and 270 National Research Foundation (NRF) rated scientists of whom 16 are A-rated (world leaders). The University is furthermore home to Centres of Excellence in Biomedical TB Research, Strong Materials and Aerospace and two African Centres of Excellence in Drug delivery and Gene Therapy.

As a research driven university committed to increase the quality and quantity of its research output, Wits recognises that support & development is a key component to success. The Fellow will be introduced to the research management and administration model of the University will be briefed on research policy issues. The Fellow will interact with researchers and Deans responsible for research. The Fellow will also have the opportunity to engage with staff as well as the processes and procedures of the various support units including the Research Office (research information management, NRF funding, publications and research reports, medical ethics, animal and human ethics), the Directorate for Research Development and Wits Enterprise. The Fellow will attend relevant university meetings (e.g. University Research Committee, Ethics Committees) and will meet with staff at the National Research Foundation, based in Pretoria.

Visit [www.wits.ac.za](http://www.wits.ac.za) for more information.